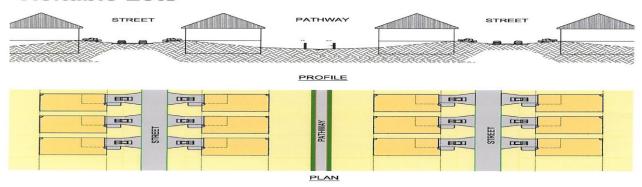
## **Bridgwater Case Study**

## **VisitAble Housing:**

## Bridgwater Neighbourhoods Winnipeg, Manitoba, CANADA







February 2014



# Bridgwater Case Study © 2014 Canadian Centre on Disability Studies

This report is based on research conducted by the Canadian Centre on Disability Studies (CCDS) as a part of the national project Collaborative Knowledge Building and Action for Visitable Housing in Canadian Cities ('Visitability Project').

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## **Executive Summary**

This report is on the case study of the Bridgwater project, a housing development initiative in Winnipeg, Manitoba. One of the unique characteristics of this housing project is its incorporation of "VisitAble" housing. VisitAbility is "an affordable, sustainable and inclusive design approach for integrating basic accessibility features into all newly built homes and housing" (Truesdale & Steinfeld, n.d.)¹. Essential characteristics of VisitAble housing are associated with some basic accessibility features on the main floor, which provide easy access for residents and visitors. Different people and initiatives adopt slightly different definitions of VisitAbility features. Common VisitAbility features include:

- 1) One level, no-step entrance (at the front, back or side of the house)
- 2) Wider doorways and clear passage(s) on the main floor
- 3) A wheelchair accessible bathroom on the main floor

In recent decades, the USA, Australia, the UK and other European countries have made much progress in advancing VisitAble housing in practice. In Canada, however, VisitAble housing is not well understood, nor is it widely adopted by homebuyers, housing professionals (e.g., land developers, homebuilders, architects, home salespersons/realtors), and policy makers. Therefore, the case study was designed to obtain a comprehensive understanding about

the process of initiating and implementing the Bridgwater project,

VisitAble housing in a Canadian context and specifically to examine:

- advantages, disadvantages, barriers and challenges related to VisitAble housing from
  the perspectives of those involved in the Bridgwater project (e.g., home
  buyers/residents, land developer(s), home builders, home salespersons, policy makers),
  and
- the outcomes and impacts of VisitAble housing.

### **Methods and Participants**

The case study involved a document review, interviews with stakeholders and a residents' survey. The document review focused on the development process of the project, policies and guidelines, the people involved in the project, and information/promotional materials developed.

<sup>&</sup>lt;sup>1</sup> Truesdale, S. & Steinfeld, E. (n.d.). *Visit-ability: An approach to universal design in housing.*Rehabilitation Engineering Research Center (RERC) on Universal Design, University of Buffalo. Retrieved from http://idea.ap.buffalo.edu//Publications/pdfs/VisBkVer3703.pdf.

The researcher conducted <u>in-person interviews</u> with stakeholders of the Bridgwater project to examine their perceptions and experience about VisitAble housing. A total of 21 stakeholders participated in the interviews (6 homeowners/residents, 3 policy makers, 3 building and development consultants, 6 homebuilders, and 3 home salespersons). The <u>survey</u> was intended to obtain feedback about residents' experience with VisitAble homes. Residents had three options to respond to the survey: mail, telephone, and online. A total of 41 residents participated in the survey, which had been distributed to a total of 250 apparently occupied houses with a no-step entrance. A little over 200 houses are estimated as actually occupied.

## **Bridgwater Project**

In 2006, the Manitoba Housing Renewal Corporation, a Crown corporation, as developer, launched this housing development initiative in Waverley West, Winnipeg, with plans to complete it by 2021. The project involves a Town Centre and three residential neighbourhoods: Bridgwater Forest, Bridgwater Lakes, and Bridgwater Trails. Bridgwater Forest was the first neighbourhood developed in the project, and the development of Bridgwater Lakes and the Bridgwater Centre has already started. Bridgwater Trails is yet to be developed. The project will include over 1,000 VisitAble houses and hundreds of multi-family units with VisitAbility features. In Bridgwater Forest and Bridgwater Lakes, over 200 visitable houses have already been built and are occupied.

In order to incorporate VisitAble housing on such a large scale, MHRC incorporated several design and marketing procedures before and during the development project:

- a. Land development Most importantly, many lots are developed in ways that are amenable to building VisitAble houses, using split grading, a rear walkway system, and/or a walkout/lookout design. These features make constructing no-step entrance to the front door easier, while allowing drainage to the rear walkway.
- b. Consultations MHRC undertook extensive consultations with building and development professionals and consumer representatives to obtain feedback from those stakeholders and to reflect that feedback in the project's development.
- c. Research MHRC commissioned consultants to carry out research on VisitAble housing, which subsequently guided the project development.
- d. Workshops and forums: MHRC held workshops and forums with homebuilders in order to inform them about VisitAble housing, receive their input and encourage buy-in.

- Focus groups: Focus groups with consumers were conducted to examine consumer responses to VisitAble housing.
- f. Show homes: Show homes were used to show concrete examples of VisitAble housing to homebuilders and the public, who were not familiar with the concept.
- g. Architectural guidelines: The project provided architectural guidelines, which included specific construction requirements related to VisitAble housing (Appendix A).
- h. A pilot: The developer first included a small number (14) of VisitAble houses in the first neighbourhood in the subdivision and then expanded the scope (over 50% of all lots) in the next two neighbourhoods.
- i. Promotion: The developer implemented a marketing campaign to inform the public about VisitAble housing.

At the time of this case study, the Bridgwater neighbourhoods were the fastest selling subdivision in Winnipeg. Visitable houses in the neighbourhoods were sold as fast as non-VisitAble houses.

## **Benefits of VisitAble Housing**

There was a strong consensus among all the stakeholders in this study that VisitAble housing offers a variety of benefits. The benefits cited by stakeholders included:

- Convenience and easy access for aging parents, young children, mothers with strollers, visitors who use a wheelchair;
- An accommodating environment for residents of all ages, especially for the aging population;
- A spacious open concept with large doorways and hallways;
- A welcome environment for visitors with diverse needs;
- Reduced risk of falls and injury caused by steps;
- Easy moving of heavy items (e.g., furniture);
- Easy snow shoveling without steps; and
- Aesthetic appeal.

A large bathroom on the main floor received a mixed response from homeowners/residents.

#### **Construction Challenges and Issues**

Some construction issues need to be considered and addressed when building VisitAble houses. Most construction challenges are related to the no-step entrance. The homebuilders in

this study suggest that making wide doorways, hallways and a large bathroom on the main floor usually does not pose a construction challenge. To build a no-step entrance, proper lot grading is essential. The lot grading for VisitAble houses in the Bridgwater neighbourhoods was designed and developed in ways that make it easy to:

- build a no-step front entrance (without a ramp),
- address drainage concerns, and
- incorporate basement windows without window wells.

In order to address these issues, homebuilders had to develop and apply new building techniques. These challenges caused initial resistance to VisitAble housing from some builders. Addressing potential construction problems still remains challenging for some builders. At the time of this study, after several years of building VisitAble houses, however, most homebuilders in the study expressed confidence in their knowledge and skills in building VisitAble houses.

#### Costs

Whether or not building VisitAble houses incurs additional costs remains inconclusive. Building a VisitAble house can be more expensive than building a non-VisitAble house, but not necessarily. In the Bridgwater neighbourhoods, the reported additional cost to build VisitAble houses varied. Some builders and home salespersons said the additional cost was negligible, while other builders reported the difference could be several thousands of Canadian dollars. The key cost factors were the lot grading, and the design and material used for the basement and foundation walls. Many lots designated for VisitAble houses were more expensive than other lots in the Bridgwater neighbourhoods. However, this was not due to VisitAble housing, but to other amenities incorporated in those lots, such as landscaping for walkout/lookout houses, a rear walkway system, and proximity to and views of man-made lakes.

## **Professionals' Perspective**

The attitude and knowledge of housing professionals (e.g., land developers, homebuilders, architects, home salespersons/realtors) about VisitAble housing plays a critical role of its adoption in the industry and market. Many of the housing professionals (hereafter 'professionals') involved in the Bridgwater project, especially homebuilders, were initially skeptical or resistant to VisitAble housing. At the development stage of the project, most professionals were not familiar with the concept of or building VisitAble houses. They perceived that there was no consumer demand for VisitAble housing, except for people with mobility issues. Some professionals' negative attitude and lack of knowledge about VisitAble housing

poses significant challenges to advancing VisitAble housing. In fact, some supposedly VisitAble houses in the neighbourhoods failed to meet the basic VisitAbility requirements. At the time of this study, however, only one homebuilder in the study remained negative about VisitAble housing. Most building and development professionals in this study said that their perception towards VisitAble housing had changed from skeptical to positive since their involvement in the project.

## Marketability of VisitAble Housing

Most stakeholders in this study agreed that VisitAble housing is marketable and has a good market value. While acknowledging that VisitAble houses are beneficial for everyone, stakeholders in this study suggested that the changing demographic with the aging population makes VisitAble housing even more attractive. The factors that may decrease the marketability of VisitAble housing are additional costs (perceived or real) and lack of public awareness. Stakeholders in this study suggested that show homes and piloting a small number of VisitAble houses first were good strategies to increase the awareness and get buy-in from the public and professionals.

## Responses to VisitAble Housing

At the time of this study, most stakeholders were very positive about VisitAble housing. Some of them, especially building professionals, however, said that their perception of VisitAble housing had changed from being skeptical or resistant to positive since their involvement in this project. The most positive feedback came from the homeowners/residents of VisitAble houses in the neighbourhoods. There was negative feedback about VisitAble housing related to additional costs, construction issues, and restrictions on basements (e.g. basement height and windows). Feedback on the large bathrooms on the main floor was mixed. Some people liked a spacious bathroom on the main floor and others viewed a large bathroom taking space from other living areas, such as a living room or a kitchen. Many stakeholders who had been involved in the project showed increased awareness and interest in the accessibility in the home environment.

#### Introduction

VisitAbility is "an affordable, sustainable and inclusive design approach for integrating basic accessibility features into all newly built homes and housing" (Truesdale & Steinfeld, n.d.)<sup>2</sup>. Essential characteristics of VisitAble housing are associated with some basic accessibility features on the main floor, which provide easy access not only for the residents, but also those who visit them. Different people and initiatives adopt slightly different definitions of VisitAbility features. Common VisitAbility features include:

- 1) One level, no-step entrance (at the front, back or side of the house)
- Wider doorways and clear passage(s) on the main floor
- 3) A wheelchair accessible bathroom on the main floor

VisitAble housing was first introduced in consideration of people with mobility challenges. However, the concept is now widely accepted as a desirable home design for a wide range of residents and visitors (American Association of Retired Persons, 2000; Canadian Centre on Disability Studies (CCDS), 2009; Canadian Mortgage and Housing Corporation, 1999; Nair, 2005; Pynoos, Caraviello, & Cicero, 2009; Ward, 2005)<sup>3</sup>. In recent decades, the USA, Australia, the UK and other European countries have made much progress in advancing VisitAble housing in practice. In Canada, however, VisitAble housing remains a practice that is not well understood nor is it widely adopted by homebuyers, housing professionals, and policy makers.

<sup>&</sup>lt;sup>2</sup> Truesdale, S. & Steinfeld, E. (n.d.). *Visit-ability: An approach to universal design in housing*. Rehabilitation Engineering Research Center (RERC) on Universal Design, University of Buffalo. Retrieved from <a href="http://idea.ap.buffalo.edu//Publications/pdfs/VisBkVer3703.pdf">http://idea.ap.buffalo.edu//Publications/pdfs/VisBkVer3703.pdf</a>.

<sup>&</sup>lt;sup>3</sup> American Association of Retired Persons. (2000). *The 2000: Fixing to stay*. Retrieved from http://assets.aarp.org/rgcenter/il/home\_mod.pdf.

Canadian Centre on Disability Studies. (2009). *Welcoming Communities: Creating Visitable Housing in Winnipeg. Final Report.* 

Canada Mortgage and Housing Corporation (1999). *Housing for older Canadians: The definitive guide to the over-55 market.* Retrieved from http://www.cmhc-schl.gc.ca/odpub/pdf/67514.pdf.

Nair, K. (2005). The physically ageing body and the use of space. In G.J. Andrews & D.R. Phillips, *Ageing and place: Perspectives, policy, practice* (pp. 110-117). London and New York: Rougledge Taylor & Francis Group.

Pynoos, J., Caraviello, R., & Cicero, C. (2009). Lifelong housing: The anchor in aging-friendly communities. *Journal of the American Society on Aging*, 33(2), 26-32.

Ward, M. (2005). *Universal housing design "It just makes good sense*". Presentation at the National Housing Conference. Australian Network for Universal Housing Design.

The Bridgwater project in Winnipeg, Manitoba, incorporates VisitAble housing as one of its key features, and will include over 1,000 VisitAble houses and multi-family units. The project offers a unique opportunity to obtain an in-depth understanding of VisitAble housing in a Canadian context. Seizing this opportunity, the Canadian Centre on Disability Studies (CCDS) conducted a case study of the Bridgwater project.

The researcher intended to obtain a comprehensive understanding about VisitAble housing in the Bridgwater project. The objectives were:

- To examine the process of initiating and implementing the Bridgwater project,
- To examine advantages, disadvantages, barriers and challenges related to VisitAble
  housing from the perspectives of those involved in the Bridgwater project (e.g., home
  buyers/residents, land developer(s), home builders, home salespersons, policy makers),
  and
- To examine the outcomes and impacts of VisitAble housing.

This report presents a description of the Bridgwater case study, including methods, participants, and results.





## **Methods and Participants**

The researcher conducted the case study from August 2013 to January 2014. Prior to the data collection period, she obtained ethics review approval from the CCDS Ethics Review Committee. The case study involved a document review, interviews with stakeholders and a residents' survey.

#### **Document Review**

The researcher examined material related to VisitAble housing in the Bridgwater project. She obtained the material from the website of the Manitoba government, the website of the Bridgwater project (<a href="http://www.bridgwaterneighbourhoods.com">http://www.bridgwaterneighbourhoods.com</a>), Google searches, and some of the project stakeholders. This material included:

- Winnipeg's policy documents related to accessibility and housing development,
- Reports related to the Bridgwater project,
- Architectural guidelines for the Bridgwater development,
- Promotional/information material (e.g., factsheets, brochure),
- Maps and photos of the neighbourhoods, and
- Project-related information available on the government and project websites.

The document review did not include any proprietary information, such as the land development plans, designs or floor plans of VisitAble houses. The review focused on the development process, policies and guidelines, the people involved in the project, and information/promotional materials.

#### Interviews with Stakeholders

The lead researcher conducted in-person interviews with stakeholders involved in the Bridgwater development to obtain data about the stakeholders' experience with and perceptions about VisitAble housing. The researcher recruited participants using a snowball sampling technique. Snowball sampling is an approach whereby participants are identified by certain individuals who are in a position to recommend suitable participants (Creswell, 2003; Lodico, Spaulding, & Voegtle, 2006)<sup>4</sup>. She approached people whose involvement in the development

<sup>&</sup>lt;sup>4</sup> Creswell, J.W. (2003). *Research design qualitative, quantitative, and mixed methods approaches*. (2nd ed.). Thousand Oaks, CA: Sage Publications, Inc.

was already known to her and solicited their recommendations for potential participants. Participation was open to those who were involved in the Bridgwater project as policy makers, housing professionals, or homebuyers/residents. The researcher also distributed an invitation letter to VisitAble houses in the neighbourhoods to recruit participant homeowners/residents.

A total of 21 stakeholders participated in interviews. The participants included:

- Homeowners and residents of VisitAble houses (6 participants two couples and two individuals)
- Policy makers (3)
- Consultants in land development and VisitAble housing (3)
- Homebuilders (6)
- Home salespersons (3)

Of 21 participants, 5 were female. Table A summarizes the profile of each group of participants by role.

Table A

Participants	Profile
Homeowners/ residents (6)	<ul> <li>One young couple, one older couple, and two female homeowners participated.</li> <li>The length of their residence in a VisitAble house ranged from 8-12 months.</li> <li>One couple lived in Bridgwater Forest and the others in Bridgwater Lakes.</li> <li>Only one participant knew about VisitAble housing before purchasing a house in the neighbourhood.</li> </ul>
Policy makers (3)	One participant was from the Province of Manitoba and two from the City of Winnipeg.
Consultants (3)	<ul> <li>All of the consultants had been actively involved in the project, especially in the development stage.</li> <li>These participants were knowledgeable and experienced professionals in the housing and development industry.</li> <li>Two of them were initially skeptical about the idea of incorporating VisitAbility in the Bridgwater project.</li> </ul>
Homebuilders (6)	The number of VisitAble houses that the homebuilders built in the Bridgwater neighbourhoods ranged from a few to over 40 homes.
Home salespersons (3)	<ul> <li>Two home salespersons sold over 40 VisitAble houses each and one sold 4 or 5 in the Bridgwater neighbourhoods.</li> <li>One of the home salespersons worked for the same company as one of the participant homebuilders.</li> </ul>

Lodico, M.G., Spaulding, D.T., & Voegtle, K.H. (2006). *Methods in educational research from theory to practice*. Sanfransisco, CA: John Wiley & Sons, Inc.

The researcher used a semi-structured interview technique. She developed and utilized a set of questions, but the questions could be modified as an interview proceeded, depending on the participant's experience, knowledge, and responses. She developed a different set of questions (Appendix B) for each stakeholder group (e.g., homeowners, policy makers, homebuilders, salespersons), but the questions generally addressed:

- Stakeholders' experience with VisitAble housing,
- The process of building and selling VisitAble homes,
- Advantages and marketability of VisitAble housing,
- Challenges and barriers related to VisitAble housing, and
- Outcomes and impacts of VisitAble housing.

These interview questions were previewed for their clarity, validity, and appropriateness by external stakeholders who had experience with VisitAble housing.

All of the participants had one in-person interview with the researcher. In some cases, the researcher obtained additional information from participants via email or telephone after the interview. An individual interview took 20-60 minutes. The time and location for an interview was arranged at the best convenience of the participant(s). Immediately before each interview, the researcher briefed the participant(s) on the study and their rights as a participant and obtained an informed consent from them. All participation was voluntary.

All interviews were audio-recorded with the participants' permission. The recorded interviews were transcribed. The researcher took notes about her observations and reflections related to each interview during and after the interview. The researcher used the transcriptions and her notes as data. In the data analysis, the researcher identified common themes emerging from the data.

## Residents' Survey

The researcher sought feedback from Bridgwater residents via a written survey containing short-answer and 5-point Likert-scale questions. Participants were asked about their experience of living in a VisitAble home, reasons for purchasing or living in a VisitAble home, and their perception on VisitAble housing. The survey package included information sheets which provided brief information about the study, the funder, CCDS, and instructions for returning a

completed survey (see Appendix C). The survey was anonymous and did not include questions by which respondents could be identified.

The research team conducted the survey in November and December 2013. At that time, about 200 VisitAble houses had been built and occupied in two neighbourhoods: Bridgwater Forest and Bridgwater Lakes. Because the research team did not know which VisitAble houses were occupied, we distributed surveys to all houses with a no-step entrance, which appeared to be occupied in those neighbourhoods. Each survey was hand-delivered. The residents had three options to respond to the survey:

- mailing a completed survey using the enclosed postage-paid envelope,
- providing answers on an online survey using SurveyMonkey®, or
- leaving an anonymous message with answers at the CCDS office through a designated phone line.

Three weeks after the initial distribution, the research team sent a reminder letter to increase the response rate. A total of 41 residents participated in the survey. 37 participants responded by mail and four online. No one used the telephone option.





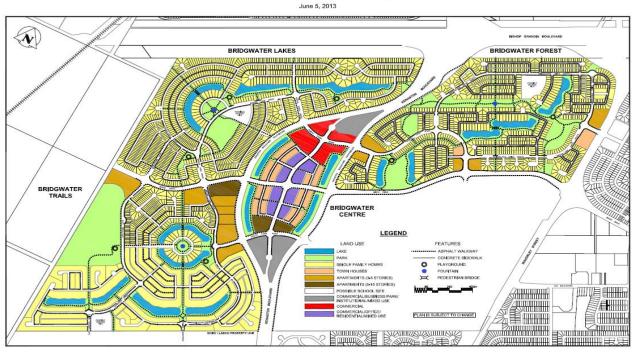
## **Description of Bridgwater Project**

The Bridgwater project is a housing development initiative in south west Winnipeg, Manitoba in an area also known as Waverley West. Unlike many other new housing development projects in the province, this project was developed by the Manitoba Housing Renewal Corporation (MHRC) on land owned by the Province of Manitoba. As a crown corporation, MHRC is a part of the provincial government's Department of Housing and Community Development.

The Government of Manitoba launched the project with the intention of creating a neighbourhood with increased green space, higher density and homes with design features that would make them more accessible. In addition, the province is reinvesting all proceeds from the project into a Housing Development and Rehabilitation Fund (HDRF), which supports the Manitoba government's overall housing strategy by investing millions of dollars in inner city neighbourhoods and in other housing initiatives benefitting individuals and families in need.

Figure A

## BRIDGWATER NEIGHBOURHOODS DRAFT LAND USE PLAN



MHRC launched the project in 2006, and plans to have all lots sold by 2021. The project involves a Town Centre and three residential neighbourhoods: Bridgwater Forest, Bridgwater Lakes, and Bridgwater Trails (Figure A). Bridgwater Forest was the first neighbourhood developed in the project, and the development of Bridgwater Lakes and the Bridgwater Centre is currently underway. Bridgwater Trails is expected to begin development in 2014.

## **Four Bridgwater Neighbourhoods**

One of the most unique aspects of the Bridgwater project is its incorporation of "VisitAble" housing. The Bridgwater neighbourhoods will include over 1,000 visitable homes. In Bridgwater Forest and Bridgwater Lakes, over 200 visitable homes have already been built and occupied. A brief introduction of each neighbourhood is provided below.

<u>Bridgwater Forest</u> is located on 375 acres of land in the northeast corner of the project area. Of the planned 1,100 single family dwellings, and 500 townhouse/apartment-style housing units, it is estimated that there will be close to 40 single-family visitable homes and over 200 units of multi-family housing built to the visitable standard. Over 90% of the lots in Bridgwater Forest have been sold and the neighbourhood will be completely occupied by 2016.

<u>Bridgwater Lakes</u> is located on 312 acres of land in the northwest corner. Bridgwater Lakes will be comprised of 1,190 single-family homes; half of which are to be 'VisitAble'. This may be one of the first neighbourhood plans in Canada that enables and requires such a large proportion of housing to be built as visitable.

<u>Bridgwater Trails</u> is located in the southwest quadrant. Bridgwater Trails is the newest residential neighbourhood, and 50% of the 1,160 single family lots have been designated as visitable lots. Lots in this neighbourhood will be available to homebuilders in 2014.

<u>Bridgwater Centre</u> is located on 75 acres of developable land in the heart of the residential neighbourhoods. This town centre will feature a blend of commercial, residential, retail and office spaces. Over 1,000 units of multi-family housing are planned for the town centre, many of which will incorporate VisitAbility features.

## **Development of Bridgwater Project**

The planning for the Bridgwater development began in the early 2000s. Prior to the Bridgwater project, MHRC had already adopted VisitAble housing as a policy direction and included VisitAble housing in some small housing initiatives. Partly in response to suggestions from stakeholder consultations, the Manitoba government incorporated VisitAble housing into the Bridgwater project from the early planning stage.

In the development of the project, MHRC, as developer, worked with a wide range of government departments, both provincial and municipal, and industry. The Manitoba government established an advisory committee, which consisted of representatives from various departments, including the Disability Issues Office, Infrastructure and Transportation, Local Government, Education and Science and Technology. The committee provided guidance on the project, including the VisitAble housing element. The City of Winnipeg was supportive of the project and actively engaged in the development process.

Both in the planning and development stages of the project, MHRC implemented a number of strategies to incorporate VisitAble housing as successfully as possible:

- a. Consultations: The developer undertook extensive consultations with homebuilders, other developers, city planners, architects, landscape architects, representatives from both forprofit and not-for-profit housing organizations, and various departments from the City of Winnipeg and the province of Manitoba.
- b. Research: The developer also commissioned a group of consultants to carry out research on VisitAble housing. The research generated information that guided the development of the VisitAble housing component. The research included a review of policies and best practices across Canada and parts of the United States, identifying strategies and obstacles. Also, the consultant team conducted a case study, which examined costs for installing VisitAbility features in three homes (Appendix D).
- c. Workshops and forums: The developer held workshops and forums with homebuilders in order to inform them of VisitAble housing and receive their input and to encourage buy-in.
- d. Focus groups: Focus groups with consumers were conducted to examine consumer responses to key characteristics, including VisitAbility features, of the Bridgwater neighbourhoods.
- e. Show homes: In the first stage of the Bridgwater project, the developer encouraged its home builders to construct three VisitAble show homes. Given that the concept of VisitAble

- housing was still new to the public and building professionals, the show homes were an effective means to help people become familiar with VisitAble houses.
- f. Architectural guidelines: The project developed and provided architectural guidelines, which included specific construction requirements related to VisitAble housing. These guidelines were useful for most homebuilders, who were not familiar with building VisitAble houses (Appendix A).
- g. A pilot: The developer first included a small number (14) of VisitAble houses in Bridgwater Forest. Through this pilot, builders had a chance to become familiar with building VisitAble houses. Also, the developer could test and monitor the application of building and marketing VisitAble houses. Then, they decided to incorporate over 50% of all lots in the next two neighbourhoods Bridgwater Lakes and Bridgwater Trails as visitable.
- h. Promotion: The developer implemented some marketing strategies, which included media releases and development of informational materials on VisitAble housing, such as factsheets (Appendix E) and a website (<a href="http://www.bridgwaterneighbourhoods.com">http://www.bridgwaterneighbourhoods.com</a>).



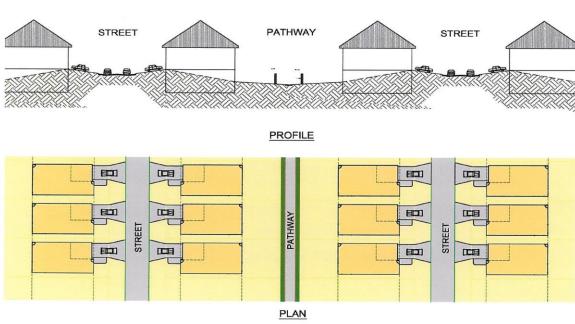


## **Lot Grading for Visitable Housing**

One of the most unique aspects of the Bridgwater project is that lots are graded in ways that are amenable to building VisitAble houses. As shown in Figure B, the project used slit grading, which makes constructing no-step entrance to the front door easier, while allowing drainage to the pathway in the back of the house.

Figure B





Pathways (shown in Figure B) are incorporated in a real walkway system in the Bridgwater neighbourhoods. Figure C shows the walkway system.

Figure C





Most of the VisitAble houses in the Bridgwater neighbourhoods are one of two types: Non-walkout/lookout Design and walkout/lookout design (Figure D). The walkout design allows entering/exiting through the basement into the back yard. The lookout design has large windows rather than glass doors in the basement.

Figure D





**Results of Stakeholder Interviews** 

Several themes emerged from the interviews with the stakeholders. They are:

Benefits of VisitAble Housing

Construction Challenges and Issues

Costs

- Professionals' Perspectives and Knowledge

Marketability of VisitAble Housing

Responses to VisitAble Housing

The following section discusses the themes with comments from participants.

**Benefits of VisitAble Housing** 

There was a strong consensus among study participants that VisitAble housing offers a variety of advantages. Many of those benefits were particularly associated with the no-step entrance and wider doorways and hallways on the main level.

An elderly couple who had wanted to buy a bungalow were happy to build a VisitAble house in the neighbourhood. The woman said:

When we found that this was available, that was a perfect fit for us. It was mostly to do with the steps, to be honest with you. We wanted to have a bungalow to get rid of the stairs to the second floor. The wheelchair access ... I'm not in a wheelchair anymore ... I use it occasionally for long distance. It wasn't part of the decision but you never know when you might be back and need it. So it's a good feature to have. ... My grandchildren have a great time running around in here. .... They love it too.

A young couple shared some benefits that they experienced with their VisitAble home:

Man: Easier to get back to the bedroom if you forget. No going up and down the stairs.

Woman: I find this is convenient already. Even when we were moving in, coming in through the front door, you didn't have to come up to the stairs. Bringing stuff through the front door that's big – you just go straight in!

Man: We had moved everything in within 45 minutes.

Woman: Yeah, it was great.

Another homeowner recently had a surgery on her feet. She said:

Because I suffered from severe pains in my feet I visualize myself being in a wheelchair as I age and that was one of the biggest factors of having this open concept and the wider hallways and doorways for me was, if I did end up in a wheelchair, then I would have easy access. ... [after foot surgery] being able to move around with a walker. With a walker, even with narrower hallways it wouldn't be easy to get in and out of.

A home salesperson, who had sold over 40 VisitAble houses in the neighbourhood, attested: If you're a mom with a stroller – I've had lots of moms – when they're walking with the kids or coming in with the stroller, they don't have to lift it up the stairs. It's just a simple easy in the house and that's it. So, that's been a lot of the feedback, most of the feedback that I've gotten so far.

A homeowner couple were excited about their experience on Halloween:

Woman: To give you a good example was this Halloween. We had a young child in a wheelchair.

And he was actually able to come right up to the door to receive his treats!

Man: As opposed to the bottom of the steps way far away.

Woman: He was actually being involved in the gathering of his candies. He was very happy about being at our door.

Man: Beaming!

Woman: Because we don't have the steps, he was able to come right up. .... That was one of the best things about it, happiness, seeing his bright smiling little face.

Some participants appreciated a no-step entrance as a safer and more convenient feature for winter in Winnipeg, compared to steps. A salesperson said:

In the winter time, clearing out snow is easy and simple. You don't have to worry about steps being icy or anything like that, just a simple clearway.

#### Another participant also added:

We have some warm days, all of a sudden it freezes. They have sheer ice or black ice on your stairs, you go flying. You have the same thing happening here, but not the same extent by falling

4-5 set of stairs, the ground is closer. ... Seniors don't like going up stairs because it's another place where you fall.

The benefits of VisitAble housing that participants cited are applicable to a wide range of people, regardless of age and mobility ability. However, many participants acknowledged that VisitAble homes could be particularly beneficial for the aging population, especially for those who want to remain in their own home as they age for as long as possible (aging in place). A homebuilder agreed:

As people get older, you typically buy bungalows so people don't want to deal with the stairs. I think that scenario works really well. ... I think you're seeing people, who are 40+, who are very positive, because they're moving onto a different stage of their life. It makes sense.

Elderly homeowners said that they definitely considered aging in place when they purchased their VisitAble home. Even young homeowner couple appreciated this aspect:

Woman: As we get older it's going to keep getting more and more prevalent ... we'll get injured or have needs. So, we wanted to be in a house that had potential to meet our needs in the future. Man: And enabling us to stay here as long as possible .... You see so many older people, even my dad before he died, he was having trouble with the three steps down at their house. I think about this now. Like, it's so much easier to think of this stuff ahead of time when you're building. Man: We're not going to be building a house when we're 75 years old.

Some building professionals highlighted the fact that the VisitAble houses were designed and built with no-step entrance, without ramps. A professional said:

We try to get away from ramps because first of all there's a stigma against ramps. And second thing, some of the research shows that some places with ramps tend to be slightly higher target for crime, because people assume it's older people living there. ... So, there's a few reasons you don't want to do ramps: aesthetics, land value, and crime. So it's better to do with the landscape as much as you can.

As implied in the term, 'VisitAble' housing provides easy access for visitors who have mobility issues, such as those who use a wheelchair, stroller or walker. Some homeowners were happy about the fact that it would be much easier for their elderly parents or friends who have mobility

issues to visit their homes. However, it is worth noting that the benefits that most participants suggested were relevant to the residents, with fewer mentions of benefits for visitors.

## **Construction Challenges and Issues**

Participants raised some construction-related issues, which are related to grading, water problems, and landscaping.

## Grading

Professionals (e.g., homebuilders, land developers, architects) in this study noted that some construction issues need to be considered and addressed when building VisitAble houses. A homebuilder admitted:

It's tough to work. When we build [VisitAble] homes here with basements and with windows.... it reduces flexibility on how the house can sit on the lot.

The biggest construction challenge that participants suggested was related to the no-step entrance. To build a home with a no step entrance, proper lot grading is essential. A professional explained:

You can't build a VisitAble home on just any lot. Sometimes the difference between the elevation of the road and the elevation of the house is too steep that you need steps or a ramp. ... You have to plan for it when you're doing your creating and moving the land. You're shaping the topography. If the topography doesn't allow it, it won't work.

#### Another professional said:

The #1 obstacle in most builders' minds was the no-step entrance. ... Once you're inside the house, there weren't that many obstacles because builders were finding that wider hallways and having a bathroom on the main floor that had good circulation – those were all reasonable and easier to do. It's getting rid of those steps in the front yard that was a challenge.

Another professional also said that making wider doorways and hallways is relatively easy:

Majority of new houses built today have a wider doorway at an entrance that can accommodate
a wheelchair; a lot of homes are already built with wider hallways and doorways, and you have
the open concept.

Some of the construction issues that challenge builders when grading lots for VisitAble houses are related to drainage, driveways, and basement windows. Due to their no-step entrance, VisitAble houses are built closer to the ground. Without proper grading, VisitAble houses could have drainage problems. In fact, the Bridgwater project is very unique in that the land was developed with split grading (see Figures A, B, and D).

This split grading made it easier to build VisitAble houses with no-step entrances in the front and to address drainage problems to the back of the house, which was graded much lower than the front. Although the land development with split grading made the VisitAble lots much more agreeable to building VisitAble houses, builders still had to address grading issues. A builder said:

We have many homes where the sewer lines came into the basement, and it literally didn't have enough grade on it to take the sewage out of the house to the main line. And every time this happened, the engineer agreed to pay for it in the end. But [it] would take about a month or 2 months and that's how it delayed our build. It happened to us about 8 times. It just happened last month to 2 other houses.

Another builder had some flooding issues with some VisitAble houses he had built:

The first ones [VisitAble houses] that hit the marketplace, almost all we had had flooding issues. We had to do some creative redesign. When the engineers are designing these houses they have to carefully take into consideration how the water does flow out. Because what's happening is people typically don't want 8 foot basements but a 9 foot or 10 foot basement. They want a higher, elevated basement. But when your front step or the entrance to your house is governed by a certain elevation, the only place you can go down is deeper ground down to the back of the house. Our focus is on drainage away from the house because that's where we had a lot of issues. ... [After redesigning VisitAble houses] they have less [flooding problems], but there's still challenges. So we still have to be careful in terms of the height of the basement floor and how you're draining away.

#### The same builder also added:

When you have a walk-out area, all the water from the high areas drains to lower areas. And you can get water damming and, of course, in the spring a lot of the stuff. The culverts are frozen, the

weeping tiles are not operating properly because the ground is frozen. So, you create this temporary pooling where water backs into the house.

No other homebuilders in this study experienced similar flooding issues with the VisitAble houses that they had built. However, most builders in this study agreed that drainage was the issue to which they paid great attention, when building VisitAble houses.

When grading lots for VisitAble houses, builders need to consider the slope ratio of the driveway. A professional said:

Key aspect with front entrance, there's certainly sloping ratios that have to be met. So you have to meet those requirements as per city regulations. That's something a builder has to be aware of, because you can't have too steep of an entrance. It has to be a gradual slope.

### A builder agrees:

The grading is a little bit trickier in putting in your driveways because for the slope you have a maximum. It is harder with concrete trades involved for achieving the desired results. We do it, but it is more difficult.

Some of the VisitAble houses in the Bridgwater neighbourhoods are built with the walkout/lookout design, which usually provides wide basement windows (see Figure D). However, there are also VisitAble houses that do not have walkouts or lookouts. A builder said:

One of the challenges is building a VisitAble home that is not on a walkout or a lookout basement, because the grade isn't set up as such. So, there's a more difficult time putting windows in. We always want basement windows and we want to put the windows above grade to let proper light in and not have window wells. So, in winter time water can leak through. It's definitely problematic.

Foundation is another construction issue that builders need to consider when building a VisitAble house. A builder said:

The other challenge at the beginning was figuring out how we're going to build the foundation wall so that the grade goes straight up to it. There's a lot more earth pressure on a wall when it's right up to the top of the wall. So, we have to basically design them differently from that.

Another builder also alluded to the issue:

The pressure of the earth goes up that high. If you backfill all the way up, you create more pressure of the earth on the foundation. You require more structural steel to make sure they're supported stronger. ...In some cases the engineer will specify almost twice the amount of reinforcing steel and they require us in some cases to have backfill in regular fill with stone rather than mud to ensure it can support the foundation.

#### Water Problems

A builder had some water problems with some VisitAble houses with walkouts that he had built. We seem to have an ongoing problem with walkout basement houses, especially with winter, ice damming, snow, thaw, spring rains. The water goes down from roof to eavestrough, it gets down by snow or ice and goes back to the house. They [homeowners of VisitAble houses with walkouts] have to shovel the snow in the backyard, so the water can't get caught up. ... If you have a 1 in 50 year storm in spring thaw in bad conditions, those houses would flood.

Except this builder, no other builders in this study had experienced similar water issues with the VisitAble houses that they built. Another builder, who did not had any water issues, however, raised a similar concern that VisitAble houses would be more subject to water problems without a proper grading and construction plan. In this study, it was not certain how prevalent or substantial this problem was among the VisitAble houses built in the Bridgwater neighbourhoods. It is still not clear how difficult or easy it is to address this kind of issue through construction strategies.

## Restrictions on Landscape Change

Some builders pointed out some limitations on landscaping of VisitAble houses. A builder said:

A walkout house you walk through, your basement is almost levelled. All of a sudden your client comes and decides they want to put more top soil down because they want to improve their grass and before you know it, their basement is below grade. Now all the water is draining into the basement instead of away from it.

Another builder also described a situation of concern:

If you have someone with a walkout basement, they put in a swimming pool and do all this beautiful landscaping. They want the swimming pool elevation at a certain minimum, so they create this valley. Then, instead of the water moving away from the house, it's coming into the house. ... They have a couple of inches to play with.

Most of the builders in this study admitted that it was challenging for them to build VisitAble houses at first. The following statement by one builder was echoed by other builders:

I guess one of the challenges would be coming up with new plans to meet the VisitAble requirements. If you have a non-VisitAble house, it doesn't necessarily automatically translate it to become VisitAble as well. It may not work at all. I would say that is challenging because the development of new plans is a challenge for homebuilders. We have our stock of plans we use. We tweak them over the years – create new elevations and such. To create it, to make it VisitAble, it's different.

At the time of the study, all builders had built at least several VisitAble houses in the neighbourhood and most expressed confidence that those construction issues they had grappled with in the beginning of the project became manageable. For example, a builder said:

When the Bridgwater neighbourhood first started, we had to design all new plans just because of the architectural guidelines. Once you get your head around that, that's fine... We decided on a methodology to construct the homes. There's no real challenge there anymore.

## Costs

Whether or not building VisitAble houses incurs additional costs remains inconclusive. Building a VisitAble house can be more expensive than building a non-VisitAble house, but not necessarily. In the Bridgwater neighbourhoods, the reported additional cost to build VisitAble houses varied.

Building VisitAble houses in the Bridgwater neighbourhoods involved the land development, grading lots, and incorporating the VisitAbility features in houses. At the time of the interviews, participants could not offer cost estimates for specific features or elements associated with building VisitAble houses. However, this study helped gain some understanding of the nature

and scope of costs related to building VisitAble houses in the Bridgwater neighbourhoods through the interviews, as presented below.

The developer of the Bridgwater project used split grading and built walkways for the lots designed for VisitAble houses so that drainage issues would be better addressed. This land development incurred some additional costs to the developer and potentially to the City of Winnipeg. A professional who was involved in the development stage of the project estimated that the additional costs associated with preparing the land for VisitAble houses might be 5% or less:

No more than 5%. It could be 5%. Because on the street, you already have concrete pavement, lighting, water lanes, Bridgwater sewers and hydro, gas. All of those things were already there. Just the additional – storm sewer system, walkway, landscaping, lighting, fencing... I think 5%.

#### He also added:

It would cost the city more and the cost to maintain the additional infrastructure required to maintain VisitAble homes. ... the land drainage sewer, the asphalt walkway system, lighting, fencing, to create a walkway system behind the houses.

However, MHRC clarified that VisitAble lots were not more expensive than non-VisitAble lots. More expensive lots were for houses with walkout/lookout and walkways in their surroundings, but these are considered to be amenities. The prices for these lots were the same regardless of whether they were used for VisitAble houses or non-VisitAble houses.

Another professional, who was also involved in the project, suggested that grading the land alone might not cost more money. He said:

Land development, it doesn't cost more money. In moving the land, no. It's just... the way we do the grading is a little bit different.

As to additional costs for building VisitAble houses, the estimates provided by participants varied. For example, a homeowner couple said they did not pay extra for a VisitAble house. However, they said that some builders asked for more for VisitAble houses. The man said:

We talked to a lot of builders. Pricing architecture between different builders is so different.

Stuff that's standard here costs other people 5 grand. It's amazing the differences between how they work out the prices.

#### A builder said:

The difference is almost strictly in the lot price entirely.

### Similarly, a home salesperson said:

Cost difference is 0. For the builder it's a little more expensive I think, depending on which builder you go for. For my builder, they don't charge clients additional costs for it because that's kind of how this development goes. That's the way it is. Cost-wise to a client, there shouldn't be any difference in cost.

Another home salesperson, on the other hand, said that there was no difference in cost in building VisitAble houses, and that the VisitAble houses and non-VisitAble houses that the company had built were sold comparatively.

Some builders and homeowners in this study reported that VisitAble houses were more expensive in the range between \$3,000 and \$10,000. A builder suggested that the additional cost for VisitAbility features would be about 3% of the total cost to build a house.

Several factors accounted for the difference in additional cost associated with building VisitAble houses. One of the key factors that incurred additional costs for VisitAble houses was associated with basements. Because VisitAble houses need to sit closer to the ground than non-VisitAble houses, their basements are often dug deeper. A professional said:

When you're building it [a VisitAble house] and then do your basement, you have to spend more to dig deeper. ... There's extra excavation and then there's extra concrete around it. ... So, there's more cost in concrete and more cost to dig.

#### A builder also explained:

It's just more expensive because you use more material and engineering that's required.

## Another builder added:

We add an extra foot of concrete to the basement foundation to cover the joist ends.

Others, however, suggested that savings from no-front stairs offset extra costs for the basement. A builder said:

When you look at it from a structural side, instead of having to put in \$2000-3000 on concrete stairs on the front – we don't have to because we just have ramps. So, there's cost savings on that.

The salesperson who reported no cost difference also explained:

VisitAble homes do not cost. ...l'd think the cost factor is less because of no front steps. Because front steps are, more often than not, pre-purchased front steps bolted onto the house itself and delivered on site. Those bolted steps cost about \$2000, plus or minus. So, now they don't have that \$2000 cost. So, I'd think that VisitAble homes are less expensive to produce than a non-VisitAble home.

Some builders and homeowners enlarged their VisitAble houses in order to compensate for the extra space required for the larger bathroom on the main floor. Some builders and home salespersons in this study also factored in the additional expense to expand the house as an additional cost for VisitAble housing. For example, a builder also said:

We have to put an extra 30 square feet into a house to compensate for the bigger washroom. At \$150 per square foot it's going to cost you \$4500.

### A salesperson said:

Where you do the wider hallways, larger bathrooms for the wheelchair turnaround, that has an effect on the total living area, that they have to build a little bit bigger. ...They might want to build more square footage. So, the cost may go up on the total package up to maybe 2%.

#### Similarly, another salesperson said:

All else equal, if you are making a home of the same size, you do have to make hallways a bit wider and the bathrooms have to be a bit larger. So, yes, the home does have to become larger.

Participants explained that additional costs associated with building VisitAble houses varied depending on lot grading, builders, house plans, materials used for construction, as well as amenities incorporated to compensate VisitAbility features, such as walkways and larger living space.

## Professionals' Perspectives and Knowledge

The results of this case study showed that housing professionals' attitudes toward VisitAble housing play a critical role its adoption in the industry and market. In the early stage of the Bridgwater project, the developer had difficulty in getting buy-in from builders. A professional, who was involved in the project from the beginning, said:

It certainly started off slow with builders. There was still the hesitation about the VisitAble housing. ... When we made lots available, it was a combination of both lots that were designated as VisitAble lots and non-VisitAble lots. We'd typically see non-VisitAble lots go first because of that hesitation.

#### Another professional also attested:

At the beginning many of homebuilders have said, "It's going to be a complete failure! You have too many rules, too many controls... Nope, nobody is going to want to build a house here." ...I was surprised to see in Winnipeg how much resistance there was in the homebuilder community at first.

Most builders in this study admitted that they were skeptical of, or event resistant to, VisitAble housing. Several reasons were commonly cited by builders for their resistance. A professional provided a good summary of the reasons:

Their reasons were cost. Traditionally that's not the way we build homes here. And nobody's going to want to buy a house that doesn't have nice steps at the door. Technical issues too, like drainage. Access to the basement by safety – because to have a habitable basement you have to get out through the basement windows. So, if you have a bedroom in the basement, then the windows have to be quite big. [Because VisitAble houses are built close to the ground] Big basement windows aren't the greatest here [the Bridgwater neighbourhoods]. ...Another practical issue was they'd like to get the windows big enough to get a 4-foot piece of plywood through to the basement. It's much easier to do so.

## Another professional also added:

In a lot of cases it gets confused with accessible housing. So, I think the mind-set at the start was, "a person with a wheelchair isn't going to live in this house. So, why make the development to have no-step entrance and these features for that?"

Even after builders finally decided to take on VisitAble housing, some builders had difficulty in understanding or applying the concept in practice. For example, some supposedly VisitAble houses were found with flaws. A professional observed:

Flaws, concerns, in the [VisitAble] houses that're actually out there right now. The designs are NOT perfect. ...There was a VisitAble home I went to visit as an open home. You go through the front door — it's great! Fully at ground level. There's a small washroom and a small den. And you go into the kitchen. But there's a sunken living room. .... If my mother was coming to visit me and I lived in that home, she wouldn't be able to go to the family room with us! She'd be sitting up in the kitchen.

A homeowner also suggested that some professionals were not familiar with VisitAble housing: The person who sold the show home didn't understand what VisitAble was. He couldn't comment on what the lot was. ... Everybody we've come into contact with in terms of construction or purchasing, getting central vac – All of the trades people have no idea what a VisitAble home is. That has been a big frustration. ... What affected us is the amount of time we had to spend with the trades people, because nobody was prepared or knew what a VisitAble home was. ... I think they have some learning to do before they continue to do this.

She provided some examples of working with professionals:

We've been trying to get a tap in our garage. They can't do it, because there's no way that they can drill through the basement. We couldn't get our central vac initially, because the company – I wanted the vacuum in my garage – they said they couldn't because the garage and basement aren't on equal ground, equal rise. That's been frustrating.

However, the results of this study suggest that most professionals have developed a good understanding of and experience with VisitAble housing since the project was launched.

Of 15 professionals who participated in this study, only two builders remained negative about VisitAble housing. For example, one builder said:

We've never had a customer asking for it. So, why am I going through all of these extra efforts, right? Why am I telling these customers who haven't asked for it to pay for it?

Most professionals in this study, however, admitted that their perception of VisitAble housing had changed from leery to positive over time. A builder said:

At first I was sceptical on VisitAble housing. I didn't jump on board right away. I kind of watched on the sidelines as it was all going on. ...Now I'm positive and pro-for this, because a lot of people I met have those needs. This is what is favourable. Clients don't even differentiate – they're OK with the slightly elevated entrance of the house; they like that.

#### Another builder said:

I would say more negative about it for the first time because it very much did not seem market-driven. ...So, obviously we're at a different point now because we've experienced it for a few years. ...We've got some new plans now. We've adjusted it. They certainly look nice. They look great. I've spoken to some families living in these houses. ...Being a builder, who participates in different developments, you do feel good that you provide houses for families to grow up in these beautiful developments. It certainly does offer a difference in the streetscapes. It creates a variety. ...So, we're happy to be participating.

Some homeowners also had a positive experience with their builders:

Never seemed like our builder found it to be an inconvenience to them at all – like that's the way it is. The grading has to be done so. This is what has to be done, and this has to be done. It wasn't "oh, we gotta do this..." It's just, "okay, this is what we're doing!"

In addition, all the home salespersons participating in this study spoke very highly about VisitAble housing. A salesperson said:

From the beginning when I read the material, I thought the concept was wonderful. His comment reflected the attitude of the other salespersons in this study towards VisitAble housing.

The results of this study suggest that professionals' negative attitudes and lack of knowledge can be a significant barrier to promoting VisitAble housing. A professional cited a case that an effort to promote VisitAble housing in another subdivision in Winnipeg was thwarted due to the resistance from the developer. He elaborated:

The developer was not interested and they just didn't want to embrace it. They didn't see the benefits. So, it depends on who you're dealing with. Very much so. Ultimately, they want to make

money. That is one of the barriers, because ultimately they want to get as much bang as they can get for their dollar.

Most builders said that their attitudes towards VisitAble housing would be subject to market demand. However, a home salesperson suggested that professionals' attitudes might also affect a market response:

I think the marketability of it just comes down to the salesperson and how they choose to approach it. It becomes a mindset. If you have a salesperson who isn't sold on VisitAble homes, their sales presentation will show that. If I hated VisitAble homes and I try to sell a VisitAble home, it's going to show. The same enthusiasm isn't going to be there, as opposed to if I truly am legitimately in favour of VisitAble homes, so my enthusiasm and passion will show on my presentation. So, it really comes down to the marketability depending on the salesperson.

Homebuilders are often those with whom homebuyers have the first contact to build their new home. Builders' attitudes also have a similar impact on the marketability of VisitAble housing.

## Marketability of VisitAble Housing

Most participants agreed that VisitAble housing has a good marketing value. Their perceptions on the marketability of VisitAble housing and on factors that increase or decrease the marketability of VisitAble housing are described next.

All the housing professionals in this study agreed that the Bridgwater neighbourhoods are one of the most successful housing development projects in Winnipeg from the marketing perspective. A professional said:

The Bridgwater neighbourhoods, since the beginning of the project, have been the fastest-selling neighbourhoods in Winnipeg. ... I looked at the statistics – they sell more lots every year or get more building permits every year than other competitive subdivisions. ...It's a very popular subdivision.

#### A home salesperson also said:

Quite frankly, Bridgwater Lakes and the new area of Bridgwater Forest are the most popular destination in Winnipeg to build a home.

Some participants acknowledged that the success of the Bridgwater project might not be solely due to VisitAble housing. A professional said:

Maybe that [the success of the Bridgwater project] is not only because of being VisitAble. Maybe what they're doing is the architectural controls or maybe the design of the neighbourhood; I don't know...

In fact, the amenities, which the Bridgwater project incorporated, such as the walkway system and the walkout/lookout design, could be the reason that many homebuyers were attracted to the neighbourhoods. A professional suggested:

It's a competitive market, so more and more developers are putting amenities into their subdivision. ...The land developers try to make the subdivision as best as they can, running on those amenities. ...Bridgwater Lakes and Bridgwater Trails have trails because of VisitAble housing; that amenity is making that subdivision attractive.

In addition, professionals admitted that it is difficult to determine the impact of VisitAble housing in the neighbourhoods' marketing success. This is mainly because VisitAbility was an integral part of many amenities developed in the neighbourhoods. For example, a home salesperson observed that many people bought a VisitAble lot because they liked the lot, rather than VisitAbility features:

The lots supersedes when you're selling lots. If people like the lot, that's the first thing to go. It's location, location, location.

The fact is, however, that some of the popular amenities in the project, such as the walkway system and the walkout/lookout design, were developed at least in part to make the lots more amenable to building VisitAble houses. A professional explained:

Because VisitAble housing lots are designed for walkway systems, they will have an appeal to the neighbourhood and will appeal to the community because it's a very walkable community.

A builder was adamant in his assessment that VisitAble housing does not have a marketing value. He said:

There are some advantages to it. Are they marketable advantages? I don't think so. ....The majority of our clients in our neighbourhood don't have a reason to purchase a VisitAble home.

So, they don't understand why they have to have this, right? They will never understand the value of it. It's a negative value. ....To say a home is VisitAble, it has zero value in sales perspective.

However, most of the professionals in this study, including the other builders, agreed that VisitAble housing is marketable and has a marketing value. A professional pointed out that VisitAbility is an element by which housing developers can distinguish their projects from others. He said:

A good developer will see an opportunity in that, because they can differentiate themselves and they can see how this is actually going to be in demand.

## A builder acknowledged that there is a market for VisitAble housing:

There's a big enough market share to see that this project makes a lot of sense. There's a need for it.

#### He added:

I think there's a market of this [VisitAble housing] outside of Bridgwater Lakes; absolutely! ...There's a market for both and if you're a good builder with a quality product you'll sell both with no issue.

A salesperson was very positive about the marketability of VisitAble housing. He said: Challenges and barriers [in marketing VisitAble housing]? Nope. Honestly, I'd have to say no. I've been selling new homes for a long time. I market and I highlight all of the best features in anything. ....So, they're very marketable; 100% marketable.

#### Another salesperson also agreed:

You don't necessarily have to be disabled to benefit from VisitAble housing. .... A lot of the feedback has been great. I have been 5 years in here. There hasn't been a complaint about it. ... I think it's great for any type of family.

While the general consensus was that VisitAble housing has a good marketing value, participants discussed aspects that may increase or decrease the marketability of VisitAble housing. Many participants noted that the aging demographic could be one of the biggest factors that increase the marketability of VisitAble housing. A professional suggested:

I think just taking advantage of the growing number of senior citizens who require mobility assistance, not fully disabled, but they'll appreciate the ability to get around more in their home easily.

#### A policy maker anticipated:

10-15 years from now when baby boomers, that large segment of the population now, are getting into their 70s, you're really going to see the value of these [VisitAble] homes.

## A home salesperson shared his observation and experience, saying:

Those [VisitAble houses] are typically the market segments, age 45 and older. In that segment people are looking more long-term, because they're thinking 'this is the house I'm going to be in probably for the next 20-30 years'. And they know the challenges steps will provide. So, that's why they go from current 2 storey to a bungalow because of the stairs factor. They don't want to go upstairs to go to sleep; they want to go on the main level. It's not just about people with wheelchairs but people thinking in the long-term.

An elderly couple, who live in a VisitAble house in the neighbourhoods, also shared a story about their friends, who are of a similar age and bought a non-VisitAble house in the same neighbourhood:

Well we have friends who just bought a house at the same time as us. And they have 3-4 steps to their front door. When they came here they said "we should've done this!" I said I don't know why you did the other. This is definitely, for people in our age category, a great concept.

#### A home salesperson said:

It's very easy to market a bungalow with VisitAbility just because it's easily accessible.

Another home salesperson suggested that VisitAble housing has a market appeal for a broad age range of potential homebuyers, including both young and old families, due to the accessibility features:

I think the marketability of VisitAble homes is greater. It's like marketing a 2 storey versus a bungalow. A bungalow goes out to 20 years old to 90 years old. With a 2 storey [house], you have a little bit of a shorter market: 20 years old to 50 years old. With VisitAble housing you open up that market completely and you have more people interested in that particular style of home

than you would a 2 storey over a bungalow. It's definitely been good. ... Accessibility to the house has been the biggest selling point. It ranges from young couples to elderly couples. And it helps everybody. It doesn't just focus on one group of people – it's good for everybody.

Some participants also suggested that houses with walkout/lookout had a great appeal in the market. A builder said:

Walkout basements in round numbers goes out from 225 to 280 [from \$225,000 to \$280,000 per lot]. Whereas a regular lot can start out from 135 to 215 [from \$135,000 to \$215,000]. So there is a premium on the lot price. ... The majority of people I'm building for don't have the requirement or need for it at this point in time. They're buying that lot because they like that lot. They like the exposures and they like a lookout basement or a walkout basement. That's what they are buying.

The walkout/lookout design is not necessarily a VisitAbility feature. However, they were incorporated in VisitAble lots because the grading helps build no-step front entrance and address drainage concerns at the same time. In addition, some participants mentioned that the look of VisitAble housing with no-step entrance is attractive. A builder said, for example:

One of the things that appeal to me and the salespeople, who work for me. ...Because it [VisitAble housing] doesn't require front steps, the houses actually, I think, look more appealing.

One of the marketing challenges suggested by participants was additional costs. Cost may be a defining factor that affects many homebuyers' decisions more than anything else. A builder explained:

Anytime when you introduce a price increase and can't really justify it in the client's mind, there's gonna be a bit of a negative connotation... in particular, if at that particular point in time the client doesn't have a need for a VisitAble home.

Another builder cited some marketing challenges that he encountered when selling VisitAble houses:

For marketing we've had some challenges. There are some people that don't see any benefit for themselves in a VisitAble home, and they don't like being bound by the restrictions of a VisitAble home. And there also is the additional cost for them too. ...I don't think the demand is that great for it in Bridgwater.

Interestingly, however, all the homeowners in this study claimed that the additional cost that they paid for their VisitAble house was worth it. For example, a homeowner said:

We were told the VisitAble homes were about \$3000-5000 more. ....I would say it's well worth it.

One of the common issues that homebuilders raised was a lack of market demand for VisitAble houses. While acknowledging the marketing value of VisitAble housing, some builders maintained that consumers were not asking for it. A builder said:

It's very much did not seem market-driven. We didn't have a lot of consumers asking us, "Hey, can you build VisitAble houses?" Actually, not at all; zero interest in that. It's not market driven.

A lack of consumer demand might be due to lack of consumer awareness of VisitAble housing. A home salesperson said:

The only challenges that I've encountered would be the fact people are unaware. ... Clients are not aware of what a VisitAble home is until they walk into a show home and they know the whole concept of it.

Another home salesperson said that show homes were helpful in marketing:

Basically the best sales tool to show people, bring them to the show homes, the past 3 show homes in Bridgwater have been VisitAble. So, show them what it looks like. Once they see it they're very receptive to it; they like it.

For many homebuyers, the concept of VisitAble housing is new. In fact, the homeowners in this study admitted that they had become more appreciative of VisitAbility features after living in a VisitAble house.

All of the home salespersons in this study said that they highlighted the VisitAbility features as positive elements when marketing VisitAble houses. A salesperson said:

I absolutely do emphasize that, because I love it; I think it's a great idea!

## Responses to VisitAble Housing

The results of this study showed mostly positive responses to VisitAble housing in the Bridgwater neighbourhoods; from the participants of this study and also from their clients, friends, and colleagues. The most positive feedback came from the homeowners who live in a

VisitAble house in the neighbourhoods. A homeowner couple were very satisfied with their VisitAble home:

Man: No disadvantages [to living in a VisitAble house] for sure. If I could, I would do it again in a second.

Woman: It makes perfect sense. Part of me... I think why isn't this just standard?

Man: I'm surprised it took this long to become available. ...All my friends who come by and say "it must be so nice to go up the front door and not carry it up the stairs."

#### Another homeowner said:

It's been better than I expected and it's so much nicer. We don't have to worry about stairs.

A homeowner couple passed on positive responses from movers and their friends:

Woman: When we had the movers move in a bunch of the furniture, they had a much easier time.

...That's true. They commented on it, "Wow this is much easier!"

Man: And visitors said, "This is great, I wish we had something like this."

Similarly, most of the home salespeople said that they received positive feedback from homebuyers. For example, a home salesperson reported:

Very positive. Off the top of my head, I cannot think of anyone that viewed it negatively. ...So far, people who have purchased VisitAble lots like them. They don't have anything negative to say about them. But it's biased, because they purchased the VisitAble lots, right?

#### Another salesperson also attested:

We've had 100% positive response from the VisitAble housing aspect of things.

A professional shared what he heard from his friend, who visited some VisitAble show homes in the neighbourhoods:

I have a personal friend who is on a wheelchair ...she sent me a long e-mail. In all of her 65 years of age, she's never gone to a house and gone in through the front door. Usually it's through the side door, the garage, the back door – somewhere else – or a ramp and then in. So, she's never experienced it before. [She said] "It's wonderful – why don't they all build houses like this? It's just fantastic!"

There was also negative feedback about VisitAble housing in the neighbourhoods. Interestingly, most of those negative responses were from homebuilders or, they said, from their clients or colleagues. Home builders' concerns about construction-related issues, additional costs, and the marketability of VisitAble housing were discussed in the previous section already. In addition, builders alluded to some negative feedback that they received from homebuyers. For example, a builder said:

There's been challenges there as to why they should have VisitAble. "I don't have a wheelchair; I don't have a brother in a wheelchair. Why do I have to have this home?"

Most of the builders in this study, however, noted that negative feedback on VisitAble housing was not common. For example, a builder said:

I hear a little bit of negative feedback from my salesperson – People say, "I don't want to pay for features I'm not going to be using."... But other than that it's actually surprising how much I don't hear about it from homebuyers.

## A home salesperson also said:

People are still resistant to change but that's normal. There's still certain things required in VisitAble homes that some homebuyers – a very small percentage – would rather they didn't have to do. That's the wider hallways and the turnaround in the bathroom, spent a lot of square footage on a lot of those items – that sort of thing. They feel they could be spending it in a different spot.

Some elements that homebuyers did not like about VisitAble housing, in addition to perceived additional costs, were related to basements and the bathrooms on the main floor. A home salesperson recounts:

They do like the [no step] front elevations. They do like the ease. Feedback is, ease of entry is nice. ... Some of the feedback is why we – for instance, our powder room, why does it have to be this big? We don't want it. That is our requirements. ... One other feedback is, because of the grading your basement in a location, some plans would have had basement windows on the side closer to the front; we can't do that now because of the grade.

In addition, in some lots, it is problematic to build a 10 foot-high basement due to the depth of installed sewer lines. This restriction on basement heights was another aspect of VisitAble houses that some homebuyers saw unfavourably. A builder explained:

The elevation of your main floor [of VisitAble houses] is lower than non-VisitAble. If you have a basement, maybe you want a 10 foot height for your basement. On a normal house it's possible. But in a VisitAble house you can't get 10 foot, but 8 foot.

Most importantly, there was an attitude shift towards VisitAble housing among many participants, from negative or unaware, to positive. A policy maker said:

When I first heard of VisitAble housing, I was probably like a lot of people. I was unsure what it meant. I was familiar with accessible housing, but this was kind of a new term. I wasn't really sure of the value but certainly now that I've been involved with it... I can see the benefits of having homes like that.

A home salesperson saw a similar pattern from his clients:

For the most part in the early stages there was confusion, because they [homebuyers] didn't know the term. The term VisitAble was something new for people coming into the project. It seems to me, as time has gone on, that people are more recognizing the term and are fine with it.

Some participants raised questions about the actual VisitAbility of supposedly VisitAble houses in the Bridgwater neighbourhoods. A homeowner was also skeptical:

I'm still not convinced that a person with a wheelchair or a person with an electric chair can navigate my house the way it's supposed to. ....When our house was first framed, I knew that it wasn't VisitAble. So, I challenged our builder and they told me that I was wrong, [and] they knew what they were talking about. That's how I contacted the land development office. ...They came here and told me my builder was not compliant. They told me my home wasn't VisitAble. ... So, they [the builder] had to redo my hallways and bathroom. ...Really I don't believe that any of these homes are truly VisitAble. ...If you look at the province of Manitoba, their land development or the outlay of the properties here, this whole street was coloured yellow, which means all the lots on my whole street were VisitAble. ...Now, I have observed all of these homes being built. I question, 'Are these homes really VisitAble?' Many of the homes on this street have stairs going onto the front.

This issue needs a further examination from the developer.

Interestingly, the complaints or dissatisfaction that participants expressed regarding VisitAble housing were often not about VisitAbility features, but rather about its lack of accessibility. In fact, many participants wanted more accessibility from VisitAble housing than the three basic accessibility features. For example, a home salesperson said:

When I realized it was those basic things, maybe I was a little disappointed. And I would really like to push a little broader view on what VisitAbility should be.

A homeowner wanted no-step entrance from the back door of her house as well as the front door:

I would have preferred having no steps in the back door as well. I mean, I thought we were getting that as a matter of fact. We were surprised to see that, the first time we saw the house. About a 3 foot drop there, we have to go down stairs. It would have been nice to not have to.

In fact, some homeowners built their VisitAble house with more accessibility features, having all doors in the house as wide as 36" or making the stairway to the basement wider so that a lift can be installed when needed in the future. For example, an elderly homeowner couple said:

As far as the basement too, we decided to have the straight stairway. If it comes to that, we could also put the lift on the stairs to go up and down the stairs if we need to later on, because our stairway is also wider than normal.

Another homeowner suggested that a driveway for a VisitAble house should have been wider than required by the current architectural guidelines for the Bridgwater neighbourhoods, so that it would be easier for people who use a wheelchair to come into the entrance:

The other thing that showed up or popped up was, there are restrictions being placed on house design by the developer and one of them governs the width of the driveway. And it's only supposed to be as wide as the garage door itself. But that doesn't make any sense in a VisitAble house, where you should have a landing pad available on either side. If you have 2 vehicles here so that somebody with mobility problems – for example, in a walker or a wheelchair – would be safely able to enter or exit a vehicle. So, the driveway should be allowed to be much wider than just the doorway. ....I think the requirements for a VisitAble home should be extended beyond the minimum that currently exists.

Another accessibility issue that some participants noted was about the side slope and the lower level of the house. A homebuilder explained:

The areas in which we probably have a bit of negative feedback might be... in the sense that the houses we designed thus far don't make it convenient for people to get into the lower level. As a result of that, they're not able to get down to that particular point, unless they have systems; for example, because they have steep slopes on the side of the house, not allowing wheelchairs to go down conveniently on its own.

## Similarly, a homeowner also said:

What I don't like is the fact that a person with a disability can't go on either side of my house to get to the backyard. I can't get them there. There's no way.

It is important to note that VisitAble housing is not intended to provide full accessibility for a house. Homeowners who want further accessibility features should be encouraged to incorporate them beyond the VisitAbility requirements. Nonetheless, this study shows that the adoption of VisitAble housing in the Bridgwater project has increased interest and awareness of accessibility among those who have experienced VisitAble housing.

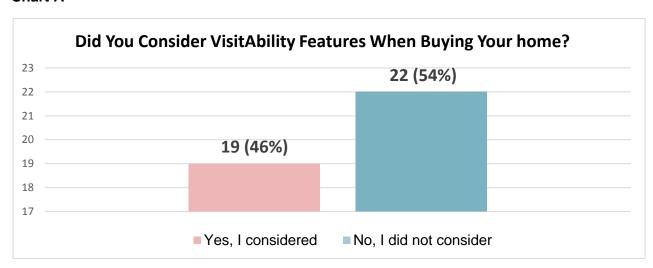


## **Results of Residents' Survey**

At the time of the study, the researcher did not have the exact number of VisitAble houses occupied in Bridgwater Forest and Bridgwater Lakes. However, the developer provided an estimate of the total number of occupied VisitAble houses as over 200. A total of 41 residents (approximately 20% of applicable households) participated in the survey. The length of their residence in a VisitAble house varied from one month to 36 months (average 7.5 months). 30 participants (73%) had lived in their VisitAble home in the neighbourhoods for less than one year.

Of 41 participants, 19 considered VisitAbility features when they purchased their VisitAble home (Chart A).

#### Chart A



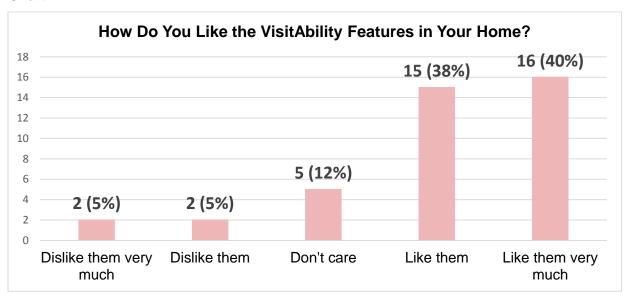
The reasons that some participants positively considered VisitAbility features at the time of purchasing their home were due to:

- Easy access (7 participants),
- A welcoming environment for guests, such as aging parents and close friends who use a wheelchair (3),
- Aging in place (5), and
- Resale value (2).

In addition, some participants indicated that they purchased the VisitAble lot to build their home, just because they liked the lot.

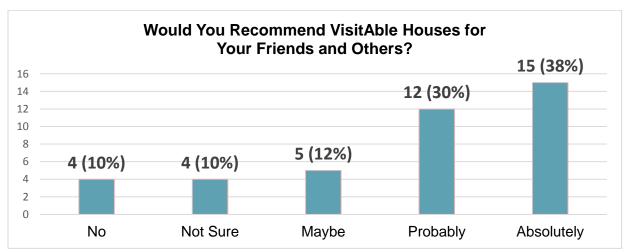
40 participants answered the Likert scale question as to the extent that they like or dislike the VisitAbility features in their homes. Most of them (31 participants, 78%) either 'liked' or 'liked very much' the VisitAbility features (Chart B). Only 10% of participants (4 people) indicated they 'disliked' or 'disliked very much' the VisitAbility features.

Chart B



40 participants answered the question on whether they would recommend VisitAble houses to their friends or others. Most of them (27 participants, 68%) responded that they would probably or absolutely recommend VisitAble housing for others (Chart C). Only 4 participants (10%) said they will not recommend VisitAble housing.

**Chart C** 



What participants liked most about VisitAble housing was the no-step entrance feature. 24 participants cited the feature, or aspects related to the feature, as a reason why they liked VisitAble housing. In addition, many (13 participants) indicated they liked the spacious, open concept on the main floor with wide doorways and hallways and a large bathroom. Specific benefits of VisitAble housing that participants indicated are listed in Table B.

Table B

Benefits of VisitAble Housing	# of participants who
	commented on
Convenience and easy access for aging parents, young children,	24
babies in stroller, visitors who use a wheelchair	
Open and spacious with large doorways and hallways	13
Large bathroom/powder room on the main floor	4
Aging in place	2
Easy moving of heavy items	2
In case of future need for accessibility	2
A safer environment with no steps	2
Easy snow shoveling	1
Aesthetic appeal	1
Space saved in the garage with no step entrance	1

Participants also indicated aspects that they viewed unfavourably about their VisitAble homes. They are listed in Table C.

Table C

Unfavourable aspects of VisitAble Housing	# of participants who
	commented on
Loss of living space due to a large bathroom on the main floor	5
No need for VisitAbility features	3
Rain and snow coming in through exterior doors	3
Additional costs for VisitAbility features	1
Lower basement windows and garage	1
Not being able to place a mat in front of the entrance door	1

Some of the issues raised above, however, are matters of construction, rather than inherent to VisitAble features. For example, rain and snow coming into the door or a problem with mat placement on the floor can be addressed by construction designs and techniques. A large bathroom on the main floor was perceived as positive by some participants, while negative by others.

A participant indicated his/her supposed-to-be VisitAble house was not VisitAble. The house has two-foot steps to the entrance and the bathroom door on the main floor is dysfunctional. Another participant also did not like the steep slopes on the sides of the house, which would be inaccessible to some people who have a disability.

Given the small sample size of the survey, the result of this survey may not fully represent all the residents of VisitAble houses in the Bridgwater neighbourhoods. However, the result suggests that most of the respondents were very positive about the VisitAbility features in their home. Most complaints that the residents indicated about their homes appeared to be construction issues.



#### Conclusion

The Bridgwater project has been successful from the marketing perspective. The neighbourhoods have been the fastest selling subdivision in recent years in Winnipeg, Manitoba. Nonetheless, VisitAble housing is one of several features of this housing initiative, which included other attractive amenities, such as the walkout/lookout design and the walkway system. Because VisitAble housing was designed and developed as an integral part of the overall plan of the project, it is difficult to determine the impact of VisitAble housing on the marketing success of the project. However, those involved in the project as housing professionals, policy makers or homeowners, agreed that VisitAble housing is marketable and has a marketing value. The benefits of VisitAble housing cited by stakeholders were related to easy access to and within the house, an accommodating home environment for residents in a wide age range, safety, and a welcome environment for visitors with diverse needs. Challenges that may affect marketing or promotion of VisitAble housing are additional costs, housing professionals' resistance, construction issues, and the public's lack of awareness of the concept and application. At the time of this study, most stakeholders were very positive about VisitAble housing. Some of them, especially building professionals, however, admitted that their perception of VisitAble housing had changed from being skeptical or resistant to positive since their involvement in this project. In fact, the most positive feedback came from the homeowners/residents of VisitAble houses in the neighbourhoods. Finally, many stakeholders, who had been involved in the project, showed increased awareness of and interest in the accessibility in the home environment.



# **Appendices**

Appendix A. Bridgwater Architectural Guidelines

Appendix B. Stakeholder Interview Questions

Appendix C. Residents' Survey Package

Appendix D. Case Study Report: VisitAble Housing Cost Estimate Summary

Appendix E. Bridgwater Factsheets on VisitAble Housing